

Four questions for boards in the AI era

AI is now a board-level topic, but the shape of effective oversight is still emerging. There is no settled view of what boards should focus on, what information matters, or how to weigh new risks and opportunities. These four questions are a practical starting point for board oversight in the AI age.

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- 01 If regulators, investors or stakeholders asked how AI is being used across the organisation today, could the board explain it confidently?
 - 02 Who is accountable for AI-related risk, and does the board have sufficient visibility of the organisation's exposure?
 - 03 Where will AI create sustainable competitive advantage, and is the organisation moving at the right pace?
 - 04 Are the board's own governance structures, capabilities and culture evolving quickly enough to remain effective?
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There are no universally accepted answers to these questions. What matters is that boards can engage with them in a structured and informed way. We help boards do exactly that.